

Final Master Project

Master's Degree in «International Project Management»



Business marketing plan for the development of the company «Someday Holiday» in the Russian Market

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Introduction of the company



- Someday Holiday is a travel agency based in Barcelona, Spain, specialized in Tailor-made international holidays and travel packages.
- The company create enjoyable and stress-free trips that are fully customizable and flexible.
- Client can decide where and when to travel and the company will craft the ideal trip, that exactly matches their preferences and budget.
- The main focus of Someday Holiday is to provide the best quality of service and continuous support for the travelers before and during their trips.



Create your own Itinerary

Introduction of the company



Main Products and Services and Target audience Someday Holiday

Products and Services	Target audience
Tailor Made Packages (Flight, hotel, activities, guiding, transfer, etc.)	 Young people Professionals Solo travellers People who like to create their own itinerary without being attached to a group Honeymooners
Ready Made Packages (Escort tours)	 Families New tourists People who don't know the language First time traveller
Students Services (Accommodation, activities, insurance)	Exclusively students in Barcelona



Executive summary of the project



- The main objective of the project is elaborating the Marketing plan for Someday Holiday to enter the Russian Market and create brand awareness in that market.
- **Redesigning** of Someday Holiday image to align it with Russian market.
- This development will be elaborated by creating different online and offline Marketing strategies.



Profile analysis

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CLIENTS GEOGRAPHY



CLIENTS



MOST BOOKED DESTINATIONS



Current main markets: Spain, Argentina, Lebanon

CLIENTS AGES



Prospective Target Market for tourism: Russia

SWOT analysis



STRENGHTS	WEAKNESSES
 Exciting excursions in different languages (multilingual tourist guides) and availability 	Unknown company in Russia
of Russian guides in all Spain	 Lack of rich experience in the Russian market
 Flexibility in creating tailor made packages to suit Russian tourist's preferences 	 High competition in the European market
 24/7 Support before and during the trip 	
	 The high cost of the Euro on the Russian market reduces the demand
 Young and professional staff that is ready to satisfy the clients 	for international tours
 Creative and attractive thematic tours 	
 Accessible rates and great quality of services provided 	
 Possibility to collaborate with local Russian agents and companies 	
 Spain is the third most popular tourist destination for Russians 	

SWOT analysis



OPPORTUNITIES	THREATS
 The opportunity to take right position in the Russian market due to the closure of many tourist operators and travel agencies 	 The political and economic situation in the international markets is very unstable
Development of thematic tours suitable	Economic crisis
for Russians	 A significant increase in the Euro against the ruble
 Tours for people of different professions and hobbies 	 Distrust of international tourists to a widely unknown company



The Russian Market



The target audience from Russia

- Family: mother and father about 30-50 years old and children 2-16 years old
- Family (parents and children) + grandparents (50-70 years)
- Couple of 2, different ages, usually 20 – 50 years old or more (friends or family)
- Group of friends about 25-30 years old

Typical Excursions interesting for most of tourists from Russia:

- Sightseeing tour in Barcelona
- Barcelona Gaudi
- Evening and night Barcelona
- Girona
- Theatre-museum Salvador Dali
- Montserrat Monastery
- Andorra (shopping tours)
- PortAventura World

The Russian Market



- Russian tourists are drawn by the Spanish country's mix of pleasant weather, sandy beaches, historic monuments and cultural attractions such as the Prado museum in Madrid and Antoni Gaudi's Sagrada Familia church in Barcelona.
- Costa Brava and Costa Dorado is wonderful possibility to combine rest on the sea and sightseeing in Barcelona.
- Spain is one of the cheapest market in Europe countries.
- Spain embassy give Russian tourist long Schengen visas.
- Spain and Russia are friendly in politics.
- There are a lot of charter tours from Russia to Spain.
 So, the prices for the flight to Spain are attractive for Russian people.

New opportunities for tours



- **1. THEMATIC TOURS SPECIAL TOURS FOR PROFESSIONAL PEOPLE**
- ART and HISTORY TOURS





Adventures with Gaudi



Special tours for discover Salvador Dali

New opportunities for tours



- 2. Corporate tours
- 3. Business tours (MICE)
- 4. Exclusive tours (VIP)
- 5. Education tours
- 6. Hobby tours
- 7. Shopping Luxury tours
- 8. Special tours for families and children
- 9. Independent Travels tours

- **11.** Event tours
- 12. Hiking tours
- 13. Religious tours to Montserrat and Saragossa
- 14. Tours including sea-trips
- 15. Sport tours
- 16. Adventure tours
- 17. Quest tours



10. Gastronomic and Wine tasting tours



Russia plays a significant part in the world tourism.

Travel and tourism spending in Russia in 2017, by purpose (in billion Russian rubles)



Russia in the World Tourism

Place by the amount of expenditures of citizens on holidays and travel abroad 12 10 8 6 4 2 -0 2011 2012 2013 2014 2015 2016 2017 Source: UNWTO, 2011-2018

© Statista 2019 🎮



Spain is the 3-rd country for traveling from Russia - very popular tourist destination



TOP 25 countries in terms of leaving Russians abroad, excluding Turkey, thousand people





Source: The population of the Russian Federation by municipalities as of January 1, 2018, GfK

Russia's population is distributed unevenly.

26 % of the population live in the Central District where Moscow is located only **4** % live in the Far East.



Different regions - different destinations



Russia is a huge country with a lot of opportunities to enter in the market

Moscow and St. Petersburg residents travel more than other residents of Russia

Moscow 9.8% Saint Petersburg 9.8% Saint Petersburg 3.6% Other Federal District 4.0%

Moscow and St. Petersburg residents are travel more than other residents of Russia

Source: Ipsos, RosIndex, 2017

The expenditures for one trip in the world (2016-2017, \$)



Portrait of a Russian tourist: behavior and preferences



1475 Euro/1676 \$

Russians spent for one trip per a person in 2016-2017



When Russians go to tourist trips ?

A lot of Russian people travel for more long time:

- New Year Holidays
- May Holidays
- Summer Holidays



History of impressions for the phrase "Buy a tour"

310,428 times in August 2018 Russian people were searching for tours in Yandex.

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Independent and Organizational Tourism



Through a Travel Agency or independently

Travel duration and hotels

Source: Ipsos, Comcon, Resindex, 2013-2017. Selection - Russians who travel abroad



34 % of Russian tourists travelling independently

66 % – Travelling with tours.

4-star hotels are the most popular among tourists from Russia.





2017

Tour Operators and Travel Agencies Market Structure



Number of travel companies (at the year-end) by types of activity

Tour operators and travel agencies deal with the organized tourism in Russia.
Tour operators develop tours and provide travel services.
Travel agencies sell tours created by Tour

Operators and provide tourists with the information support.

Travel agencies in Russia are much more than tour operators.

d 16 4,000 4,000 3,367 3,326 3,738 4,240 3,253 2,482 1,625 4,240 3,253 2,482 1,625 1,625 1,625 4,240 4,240 3,253 2,482 1,625 4,240 4,420 4,420 4,420 4,420 4,420 4,420 4,420 4,420 4,420 4,420 4,



6.000

After the recession in 2014 - 2016, the market of organized tours began to grow. The number of tour packages sold to Russians for foreign countries also increased from **1,625** thousand in 2016 to **2,605** thousand in 2017.



Rating of tour operators according to Traveleta.ru

Tour Operator	The basic facts		Overall Rating
U TUI	Year of foundation 1995 Turkey, Cyprus, Montenegro, Bulgaria, Spain and others	Search of tours from TUI	98,700 ~
	Year of foundation 1992 Turkey, Cyprus, Bulgaria, Tunisia, Greece and others	Search of tours from Coral Travel	98700 ~
	Year of foundation 1994 Turkey, Cyprus, Spain, Tunisia, Greece and others	Search of tours from Tez Tour	92700 ~
Sunmar	Year of foundation 2005 Turkey, Cyprus, Bulgaria, Tunisia, Greece and others	Search of tours from Sunmar	90,700 ~
anex tour	Year of foundation 1996 Dominican Republic, Turkey, Thailand, Tunisia, Greece and others	Search of tours from AnexTour	90,700 ~
PEGAS	Year of foundation 1994 Turkey, Thailand, Spain, Tunisia, Greece and others	Search of tours from Pegas Touristik	88,700 ~
Thomas Cock 🐓	Year of foundation 1929 Turkey, Russia, Thailand, Italy, , Greece and others	Search of tours from NTK-Intourist	88,700 ~
MOUZENIDIS	Year of foundation 1995 Russia, Cyprus, Bulgaria, Armenia, Greece and others	Search of tours from Mouzenidis Travel	86700 ~
С Библио Глобус	Year of foundation 1994 Turkey, Russia, Cyprus, Montenegro, Greece and others	Search of tours from Biblio Globus	86700 ~
PAC GROUP	Year of foundation 1990 Czech Republic, Italy, France and others	Search of tours from PAC group	82/100 ~
Source: travelata.ru			

Travelata.ru – is one of the most popular online services tour agency in Russia. In order to have constant position in Russian market **«Someday** Holiday» should collaborate with Russian tour operators, Travel

agencies and online services

travel companies.



Marketing Conception of the Best value and quality for travelers



Value design: A set of activities aimed at increasing value for travelers both in the destination and the entire life cycle of the trip. To innovative methods and develop a customer retention program.

Value communication: A set of actions that serve to communicate the value of the destination in question. Possibility of work with online focus for new international markets and off line on native Spain market.

Value selling: Tactics for increasing the presence of tourism offers in the most relevant booking channels for the target audience.

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Marketing MIX



PROMOTION

- Social media marketing and content marketing
- Paid advertisements
- Discounts, sales, and freebies
- Contests
- Referral marketing
- Public appearances and events





Marketing communication channels





GANT CHART for Marketing Activities 2019-2020 years









Online advertising

Social Media Marketing and online articles for Russian market in Russian language

- It is necessary to add information about the company **«Someday Holiday»** in Social media popular in Russia: Vkontakte, Facebook, Instagram in Russian language and develop SMM activities.
- Create You Tube channel and Twitter in **Russian language**.
- Add articles about the company to popular Russian travel portals and online magazines, for example «GEO TRAVELLER», «Aeroflot», «Vokrug sveta».





Offline advertising

For offline advertising are important POS-materials:

- Catalogues
- Leaflets
- L-Banners
- Roll-Ups
- Posters

Selective offline advertising

Public Relations program

Participation in exhibitions







Redesign of the site www.somedayholiday.com



It is necessary to translate all texts in Russian language for possibility working in new market.



Redesign of the site www.somedayholiday.com



Adding dynamics.

Travel is moving forward, so it's possible to make dynamic banners with images.



Redesign of the site www.somedayholiday.com



Add positive emotions

with pictures and illustrations



Add **Barcelona topic** in content (for the new travelers to Spain from different countries)

Add the information about wonderful architecture, famous Artists and **Gaudi style**.



Redesign of the site www.somedayholiday.com

- To add on site interactive city Barcelona, show on moving in picture all city attraction with paintings and names.
 And also possible to add interactive map of the city or interactive map of possible trips
- Adding quotes about travel and beautiful images
- Possible to change banners on the site for the new seasons and holidays. That's add more action on site.
- Find your place in the sun make seasonal travel headings. Change for holidays.
- Adding a feedback page
- Adding infographics
- The presence of the team of workers on the site, add the news section, special offers and tour of the day
- People do not usually like to write a lot on the site, just a button-request and contact form can be opened.
- Travel blog
- Blog for students
- Reviews about accommodation
- Collect your tour-separate make the main the possibility of individual tours
- Show successful projects on the website in figures
- To make the selection of a packaged tour with one click to place the finished packages.
- Show the final packages.
- Mobile version of the site must be with clear design and interface, easy to apply
- Mobile application «Someday Holiday» for Apple and IOS

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Sales funnel model





On every step is important to use the right marketing tools in the right time!



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Marketing Activity	Actions
Redesign web-site, adding Russian language	Translation of all information in Russian language
Create advertising materials in Russian language	Create a design and make adaptation for the Russian market
Create Social media Channels in Russian language:	Translation of all materials into Russian and consciousness of accounts in social networks.
Facebook page, Vkontakte, Instagram, Twitter,	Especially important to add info in popular Russian SMM.
You Tube channel	
Social network Manage	5 publications weekly,
	2 strategy, 5 image articles per month.
Social Media Add	Follow the account, interaction with client.
Social Media Advance	Interaction with clients, social network connecting to a link of the web page, positioning of
	the web page.
E-mail marketing	Create e-mails with information of the company and special offers of the tours.
Google Adwords	Strategy of key words using google AdWords and display on the search tool
Yandex Metrix	Control of website traffic in order to acquire the target audience.
Yandex Direct	Start information image campaign - users get acquainted with company
Contextual advertising in Yandex	Tracking the interests of users and additional attraction of attention to the company's
	products.
Writing text in Russian language	Translate the texts about company in Russian language
Printing POS-materials (catalogues and leaflets)	Prepare design and print catalogues for Russian market in Russian language
PR-campaign	Publish articles about the company online and offline

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Marketing and Advertising Budget for 2019-2020 years (Month/Euro)

Expenditure Categories	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Total
Online marketing													
Writing text in Russian language	30	0	0	0	50	0	0	50	0	0	50	0	180
Adding Russian language on web site	50	0	0	0	0	0	0	0	0	0	0	0	50
Redesign web-site	50	0	0	0	0	0	0	50	0	0	0	0	100
Create Social media Channels in Russian language:													
Facebook page, Vkontakte, Instagram, Twitter, You Tube													
channel	30	0	0	0	0	0	0	0	0	0	0	0	30
Social network Manage	30	30	30	30	30	30	30	30	30	30	30	30	360
Social Media Add	20	20	20	20	20	20	20	20	20	20	20	20	240
Social Media Advance	30	30	30	30	30	30	30	30	30	30	30	30	360
E-mail marketing	20	20	20	20	20	20	20	20	20	20	20	20	240
Personal WhatsApp sending	0	0	0	0	0	0	0	0	0	0	0	0	0
Google Adwords	50	50	50	50	50	50	50	50	50	50	50	50	600
Yandex Metrix (free services)	0	0	0	0	0	0	0	0	0	0	0	0	0
Yandex Direct	50	50	50	50	50	50	50	50	50	50	50	50	600
Contextual advertising in Yandex	30	30	30	30	30	30	30	30	30	30	30	30	360
Group total	390	230	230	230	280	230	230	330	230	230	280	230	3120
Offline marketing													
PR-campaign	50	50	50	50	50	50	50	50	50	50	50	300	850
Create print advertising materials in Russian language	30	0	0	0	0	0	0	30	0	0	0	0	60
Printing POS-materials (catalogues and leaflets)	500	0	0	0	0	0	0	0	0	0	0	0	500
Presents	50	0	0	0	0	0	50	0	0	0	0	0	100
Events	0	0	0	0	0	0	0	0	0	0	0	0	0
Exhibitions	0	0	0	0	0	0	0	0	0	0	0	0	0
Telemarketing fees	0	0	0	0	0	0	0	0	0	0	0	0	0
Radio fees	0	0	0	0	0	0	0	0	0	0	0	0	0
Group total	630	50	50	50	50	50	100	80	50	50	50	300	1510
TOTAL	1020	280	280	280	330	280	330	410	280	280	330	530	4630



Marketing and Advertising Budget for 2019-2024 years (Month/Euro)

Expenditure Categories	2019	2020	2021	TOTAL	2022	2023	TOTAL
Online marketing							
Writing text in Russian language	180	183,6	185,436	549,036	206,04	206,04	412,08
Adding Russian language on web site	50	51	51,51	152,51	51,51	51,51	103,02
Redesign web-site	100	102	103,02	305,02	154,53	154,53	309,06
Create Social media Channels in Russian language:							
Facebook page, Vkontakte, Instagram, Twitter, You Tube							
channel	30	30,6	30,906	91,506	51,51	51,51	103,02
Social network Manage	360	367,2	370,872	1098,072	370,872	370,872	741,744
Social Media Add	240	244,8	247,248	732,048	247,248	247,248	494,496
Social Media Advance	360	367,2	370,872	1098,072	370,872	370,872	741,744
E-mail marketing	240	244,8	247,248	732,048	618,12	618,12	1236,24
Personal WhatsApp sending	0	0	0	0	0	0	0
Google Adwords	600	612	618,12	1830,12	618,12	618,12	1236,24
Yandex Metrix (free services)	0	0	0	0	0	0	0
Yandex Direct	600	612	618,12	1830,12	741,744	741,744	1483,488
Contextual advertising in Yandex	360	367,2	370,872	1098,072	370,872	370,872	741,744
Group total	3120	3182,4	3214,224	9516,624	3801,438	3801,438	7602,876
Offline marketing							
PR-campaign	850	867	875,67	2592,67	875,67	875,67	1751,34
Create print advertising materials in Russian language	60	61,2	61,812	183,012	61,812	61,812	123,624
Printing POS-materials (catalogues and leaflets)	500	510	515,1	1525,1	566,61	566,61	1133,22
Presents	100	102	103,02	305,02	103,02	103,02	206,04
Events	0	0	0	0	0	0	0
Exhibitions	0	0	0	0	0	0	0
Telemarketing fees	0	0	0	0	0	0	0
Radio fees	0	0	0	0	0	0	0
Group total	1510	1540,2	1555,602	4605,802	1607,112	1607,112	3214,224
TOTAL	4630	4722,6	4769,826	14122,43	5408,55	5408,55	10817,1



COST of TOUR PACKAGE 2019

Unit cost production **tour package = 1000 Euro**

Commission from every **tour package = 15 % (not net)**

Sales cost per Unit tour package = 1000 * 1,15 = **1150** Euro

COST of EXCURSIONS 2019

Unit cost production **excursion individual = 200 Euro**

Unit cost production **excursion group = 100 Euro**

Commission from every **excursion** = **15** % (not net)

Sales cost per Unit excursions individual = 200 * 1,15 = **230** Euro

Sales cost per Unit excursions group = 100 * 1,15 = **115** Euro

Sales forecast during the seasons

Months	Forecast
May, June, July, August, December	High season
April, September, October, November	Medium season
January, February, March	Low season



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Revenue 2019-2020 (1 year/Euro)

Revenue Categories	May	Jun	Jul	A	ug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Total
	0	7	50	1500	3000	1500	1500	750	1500	1500	750	750	750	14250
Sales revenue tour packages Group total	0	2211	50	1500	3000	1500	1500			1500				14250
		,		1000	5000	1500	1500	/50	1500	1500	750	750	/30	1 1200
Excursions individual	0		0	0	30	30	30	0	60	30	30	30	60	300
Excursions groups	0	1	15	45	75	45	15	15	75	75	15	30	45	450
Group total	0		15	45	105	75	45	15	135	105	45	60	105	750
Other revenue	0		0	0	0	0	0	0	0	0	0	0	0	0
Group total	0		0	0	0	0	C	0	0	0	0	0	0	0
		-		45.45	24.05	4535	45.45	705	4625	4605	705	040	0.5.5	45000
TOTAL REVENUES	0	7	65	1545	3105	1575	1545	765	1635	1605	795	810	855	15000

Revenue 2019-2024 (1-3 years and 4-5 years/Euro)

Revenue Categories	2019	2020	2021	TOTAL	2022	2023	TOTAL
Sales revenue tour packages	14250	27000	45000	86250	180000	360000	540000
Group total	14250	27000	45000	86250	180000	360000	540000
					-		
Excursions individual	300	540	900	1740	3150	6300	9450
Excursions groups	450	810	1350	2610	4950	9900	14850
Group total	750	1350	2250	4350	8100	16200	24300
Other revenue	0	0	0	0	0	0	0
Group total	0	0	0	0	0	0	0
TOTAL REVENUES	15000	28350	47250	90600	188100	376200	564300

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Expenses 2019-2020 (1 year/Euro)

Revenue Categories	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	TOTAL
Marketing and Advertising	1020	280	280	280	330	280	330	410	280	280	330	530	4630
Insurance	100	100	100	100	100	100	100	100	100	100	100	100	1200
Salaries and wages	400	400	400	400	400	400	400	400	400	400	400	400	4800
Payroll taxes	84	84	84	84	84	84	84	84	84	84	84	84	1008
Software	100	100	100	100	100	100	100	100	100	100	100	100	1200
Business trips	50	50	50	50	50	50	50	50	50	50	50	50	600
Telecommunication service	10	10	10	10	10	10	10	10	10	10	10	10	120
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	1764	1024	1024	1024	1074	1024	1074	1154	1024	1024	1074	1274	13558

Expenses 2019-2024 (1-3 years and 4-5 years/Euro)

Revenue Categories	2019	2020	2021	TOTAL	2022	2023	TOTAL
Marketing and Advertising	4630	4722,6	4769,826	14122,43	5408,55	5408,55	10817,1
Insurance	1200	1000	1000	3200	1000	1000	2000
Salaries and wages	4800	4800	6000	15600	7200	8400	15600
Payroll taxes	1008	1008	1260	3276	1512	1764	3276
Software	1200	100	100	1400	100	100	200
Business trips	600	600	600	1800	720	720	1440
Telecommunication service	120	150	200	470	200	200	400
Other	0	0	0	0	0	0	0
TOTAL EXPENSES	13558	12380,6	13929,83	39868,43	16140,55	17592,55	33733,1



INCOME STATEMENT 2019-2024 (1-3 years and 4-5 years/Euro)





Sales profit forecast (1-3 years and 4-5 years, %)



Conclusion

This marketing business plan will help the company «Someday Holiday» to enter successfully in the new Russian market, to acquire new customers and to develop actively sales with profit growth annually (with sales profit forecast about 6 % in first 3 years and 10 % in 4-5 years).



